



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON DC

MEMORANDUM FOR ALMAJCOM/CV

19 DEC 2001

FROM: HQ USAF/IL
1030 Air Force Pentagon
Washington DC 20330-1030

SUBJECT: Support for Housing Privatization Projects

The Chief of Staff has charged us to aggressively work the Air Force Housing Privatization program. Privatization is an essential element of our strategy to satisfy Defense Planning Guidance direction to provide access to adequate housing by 2007. We are currently on track to meet this goal by 2010. Although your Civil Engineer is your family housing OPR, his or her efforts cannot succeed without your leadership. As the source selection authority for projects within your command, your personal involvement is key to meeting our ambitious goals. This requires balancing the requirement to be thorough in your decision-making with the urgency needed to execute the program. Our goal is to award all projects in the year approved by Congress. We must establish realistic schedules and commit to achieving key milestones.

To assist in your privatization efforts, we established the Air Force Housing Center of Excellence as part of the Air Force Center for Environmental Excellence (AFCEE) at Brooks AFB. The Center's combined team of engineers, lawyers, and financial experts, supported by AFCEE's Privatization Support Contractors, is available to work the implementation of these projects with you. Additionally, the Air Force Judge Advocate General has designated the AFMC Law Office's Real Estate Division as the TJAG's OPR for all Housing Privatization legal matters, and can assist your staff and field legal offices.

The Air Force Civil Engineer will conduct quarterly updates with your staff, with semi-annual updates, involving your privatization team and AF/ILE, directly to me. This process will ensure we all have regular feedback and can effect the critical process improvements required to keep our housing privatization program on-track. The first round of status reports to me will begin in late Jan 02 and must address how housing severability was determined for each installation in the Family Housing Master Plan.

Your leadership is essential to keeping our housing privatization projects on schedule. By staying on schedule we will ensure our military members and their families are provided the quality housing they deserve. Together we can make this happen!


MICHAEL E. ZETTLER
Lieutenant General, USAF
DCS/Installations & Logistics

cc: AF/JA